

CREATING SIMULATION RUNTIMES FOR PROFIT

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ABSTRACT

The creation of runtimes in the simulation industry is fast becoming a profitable venture for many business consultants. The majority of small companies lack the expertise and the resources to build their own simulation model. Under these circumstances, it is in the company's best interest to hire an outside consultant. The consultant develops a runtime custom made to meet the needs of the client. Now the client has a powerful tool that they can use as part of their ongoing decision making.

The consultant who completes a simulation project, shows the results, gives a few suggestions, and then leaves; deprives the client of the real benefits of simulation; that is, dynamic decision making. On the other hand, the consultant who, in addition to providing the usual consulting services, develops a simulation runtime for the client to use as future decisions have to be made, greatly enhances the overall consulting service. As the effort required to generate simulation runtimes decreases, more consultants will start using them in their practice, and more people will begin using simulation in their business. With proper training, and a well-built simulation runtime, everyone from plant managers to accountants can take advantage of simulation for what it is -- a decision making tool.

1 INTRODUCTION

The Taylor II Simulation software allows the interactive creation of custom runtimes. The runtime can easily be set up within the Taylor II menu system, and then saved as a separate executable program. It can be developed to have a defined menu structure all of its own, or at any point in the application, branch into the standard menu structure of Taylor II. Custom input screens particular to the industry or company targeted can be created to prompt the user for the exact information needed (i.e., number of AGV's, speed of conveyors, or batch size for

an oven). Predefined reports and graphs can be set up for easy access through a single menu selection.

2 APPROACH

The runtime development kit is integrated in Taylor II, but after one has developed and tested the application, one can run the application as a separate stand alone program. Runtime applications are developed using hierarchically structured sequences of actions. In other words, one defines the action that will occur, the level it will occur at, and the level the application will go to when the action is complete.

The following is a conceptual example of what is meant by "hierarchically structured sequences". This is an example of a possible runtime application to help with weekly staffing decisions at a bank planning to offer a flexible work schedule for their employees.

Level 1. Main Menu: *Modify/Run/Results/Exit*

Level 11. Modify Menu: *Arrival Rates/Tellers/
Transactions /Service Times*

Level 111. Arrival Rates: *Define/Edit*

Level 112. Tellers: *Choose Employees/ Define
Schedules*

Level 113. Transactions: *Define/Edit*

Level 114. Service Times: *Define/Edit*

Level 12. Run Menu: *Number of Iterations/Length of
Simulation*

Level 13. Results Menu: *Reports/Graphs*

Level 14. Run Menu: *Save/Quit*

Notice how the application starts at level 1, and depending on the menu item chosen, the application may advance to levels 11, 12, 13, and 14. If *Modify* is chosen, the application advances to level 11, if *Tellers* is chosen next, then the application advances to level 112. Of course the proper Taylor commands must be defined at each level in order to get the action desired from the

chosen menu item. This will be explained in detail now.

To develop a runtime in Taylor II, one first selects <Options> from the main menu, and then selects <Runkit>. This will bring up three menu selections to choose from:

<Define>	To develop the runtime application
<Test>	To run and test the application while in Taylor II
<File>	To save or retrieve an application (runtimes are saved separately from models).

After selecting <Define>, a window pops up in which one can develop one's runtime application. The window contains a table of three columns and multiple rows. Each row represents a level in the runtime application. The three columns are labeled: Level, Action, and Parameters. At each row one will define the current level number, the number of the level to go to when the action is complete, the action itself, and any parameters associated with the action. By hitting <Enter> when the Action field is highlighted, one is presented with a list of available actions to choose from. The type of action chosen will determine what parameters must be entered. For instance, if *Menu* was chosen as an action, one would be asked to type in the menu selections separated by commas in the Parameters field.

The general concept is as follows: the system always starts at row number 1, level 1. At this level a certain action is performed (sometimes needing parameters), and after this the system goes to the next level. How is the next level determined? It depends. There are two kinds of actions: those that generate a new level, and those that do not. If an action does not generate a new level, the system jumps to a level specified in the Level field, otherwise the system jumps to the level generated by the action. At this new level the same procedure is followed.

I will now discuss the three columns in the pop up window (Level, Action, Parameters):

[Level]

Two values are shown: the level, and (between brackets) the next level. If one hits <Enter> one can edit the level (except at row 1 where the level is always level 1). One is free to number the levels the way one prefers, but some structure is recommended.

If one presses <F8>, one can edit the next level (the level that is jumped to after the action at the current level is executed). Normally one will not edit the next

level; by default it is 1, so the system will always return to the main menu (normally the action at level 1 is the main menu).

If the action specified at the current level is an action of the type that generates the next level, the manually set next level is overruled. This is indicated by <1...>. Actions generate hierarchically structured next levels. For instance, if one is at level 3 now, a *menu* action (with four menu options) will generate levels 31, 32, 33, 34. If one is at level 33 a *menu* action would generate 331, 332, 333, and 334.

[Action]

As mentioned there are some actions that generate a next level and some that do not. Actions that generate a next level are:

-Menu

next level: (current level * 10) + X
X: escape=0, first option=1, second option=2, third option=3,...

-Dialog

next level: (current level * 10) + X
X: escape=0, first option=1, second option=2

-Sure

next level: (current level * 10) + X
X: escape=0, Ok=1

-TLI setlevel

next level: X
X: number returned as a result of a TLI expression

Some other actions are:

-Data Entry Taylor

standard input windows

-Data Entry User

user defined input windows

-TLI

to execute TLI expressions

-Quit

to quit the application

-Wait

to wait for user response

-Message

to show a message

All the remaining actions are standard Taylor menus. One can define menu access at different levels. For example: if one chooses ...*Detail*... as an action, the user gets in the <Detail> menu of Taylor II, and will follow the Taylor II structure from there on. But one can also define ...*Detail Elem Nr*... as an action, which is much more specific: the user gets into the editing window for a specific element immediately.

[Parameters]

Depending on which action one chooses, one may have to specify some extra information in the Parameter field.

For example: if one defines the action *Menu*, one will have to list the menu options in the Parameter field. If one chooses *...Detail Elem Nr...* one has to specify the element number in the Parameter field. And if one defines the *Quit* action, one does not have to specify anything.

3 SUMMARY

Taylor II Simulation allows for interactive development of stand alone runtime applications. Programming skills are not required because of the unique pop up editing window with a pick list of available actions for defining the runtime application. The creation of runtimes is an effective way of getting more people to use simulation in their work. If the user does not have to build the simulation model, but only needs to input data as prompted for it, and then correctly evaluate the results, simulation can be used by people who have neither the time nor the expertise to build their own model. As always, guidance by a consultant or a key person within the organization is necessary to ensure proper simulation techniques are followed. The development of a successful runtime will prove profitable for both the creator of the runtime and the end user of the runtime.

AUTHOR BIOGRAPHY

CLIFF B. KING is the current director of customer services at F&H Simulations, Inc. He is a member of the Institute of Industrial Engineers. Formerly he was the program manager of Morton International's Japanese automotive airbag programs. He received his B.S. in Mechanical Engineering from Brigham Young University.